



# DEFENSE ACQUISITION UNIVERSITY

## BCF 225 – Acquisition Business Management Application

130304

**Course Learning/Performance Objectives followed by its enabling learning objectives on separate lines if specified.**

1	<p>Identify cost-schedule-performance tradeoffs in light of Cost as an Independent Variable (CAIV) given an Capability Production Document (CPD), an Acquisition Program Baseline (APB), an Acquisition Strategy and a team role-play scenario.</p> <p>Identify cost, schedule and performance objectives and thresholds (parameters) in the Capability Production Document (CPD)</p> <p>Describe the concept of "trade space."</p> <p>Identify the CAIV policy concerning the authority of the program manager to make cost and performance tradeoffs.</p> <p>Identify performance parameters that are potential cost drivers.</p> <p>Relate objectives and thresholds for cost, schedule and performance to the concept of "tradeoffs" and the policy of CAIV.</p>
2	<p>Develop a Component Cost Position given a Cost Analysis Requirements Description (CARD), Program Office Estimate (POE) and a Component Cost Analysis (CCA).</p> <p>Identify significant differences between the Program Office Estimate (POE) and the Component Cost Analysis (CCA) with respect to assumptions and cost estimating methodologies.</p> <p>Select the most appropriate cost estimating methodology for a given situation.</p> <p>Determine consistency of a cost estimate with a Cost Analysis Requirements Description (CARD)</p>
3	<p>Apply escalation indices and basic funding policies to build a program budget given a scenario, program documentation and an electronic spreadsheet.</p> <p>Estimate the RDT&amp;E funding requirements over the life cycle using Incremental Funding Policy.</p> <p>Predict the effect of contract type on the budget.</p> <p>Estimate the procurement funding requirements over the life cycle using Full Funding Policy.</p> <p>Develop a budget for product improvement</p> <p>Apply the appropriate escalation indices to convert a cost estimate to a budget request.</p>
4	<p>Perform impact analysis and prepare responses required to achieve full funding for the program in the Future Years Defense Program (FYDP) given prepared program information (master plan/schedule, program budget, acquisition strategy), Program Issues and a service's preparation of the Program and Budget submission.</p> <p>Identify the impact of an Program Issue on program funding.</p> <p>Prepare an alternative solution for a Program Issue.</p> <p>Determine the impact of Programming decisions on program funding.</p>
5	<p>Prepare program budget exhibits for procurement (P-5, P-5A, P-21, P-40 forms) and RDT&amp;E (R-2, R-2a, R-3 and R-4 forms) given program information (master plan/schedule, program budget, acquisition strategy), a service Program Decision, a published budget call letter, Financial Management Regulation (FMR) budget exhibit preparation instructions, current "fact of life" program execution information, and prior year budget exhibits.</p> <p>Contrast current a Program Decision with program execution information and prior year budget exhibits.</p> <p>Compare budget exhibits for consistency with each other.</p> <p>Ensure that budget exhibits conform with call letters and other guidance.</p> <p>Prepare budget exhibits.</p>
6	<p>Develop responses as required for comptroller/budget analyst advance questions, budget hearings and Resource Management Decisions (RMDs), given a scenario and prepared program budget exhibits.</p> <p>Identify, from budget exhibits, program areas most likely to attract budget analyst attention and questions during budget reviews.</p> <p>Prepare responses to inquiries and advance questions from budget analysts.</p> <p>Address issues and possible consequences of a Resource Management Decision (RMD).</p>
7	<p>Determine the best outcome given various congressional situations.</p> <p>Describe the impact of congressional committee report language on program budget requests.</p> <p>Identify the general rules of appeal to a congressional mark.</p> <p>Identify the players and their roles in the congressional enactment process.</p> <p>Identify the elements of the three steps in the congressional enactment process.</p>



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8	Relate Earned Value Management (EVM) information to program performance, trend analysis, budget impact and program documentation given a scenario, program documentation, cost data and computer support.
	Develop program inputs to the Defense Acquisition Executive Summary (DAES) and Selected Acquisition Report (SAR).
	Assess the impact of Earned Value Management information on the program budget.
9	Prepare a request for reprogramming given a scenario and funds management documentation.
	Identify program funding shortfalls/deficiencies/bills, which may require the reprogramming of funds.
	Identify the possible consequences of requesting funds and identifying funding sources.
10	Identify contract modifications that may be required due to a funding, schedule, or technical change.
	Assess program execution funds status given a scenario, funds management documentation and /or reports.
	Evaluate the validity of a program obligation/expenditure plan.
	Compare the obligation/expenditure plan and current official accounting records.
	Identify actions to correct differences between actual obligations/expenditures and the official accounting records.
11	Discuss the information required in a deviation or variance report.
	Determine the impact of cancelled appropriations on current funding status.
	Assess the impact of expired and cancelled funds given a scenario.
12	Evaluate situations for compliance with the policies associated with use of expired and cancelled funds.
	Assess propriety of funds given a scenario.
	Evaluate situations for compliance with the Misappropriations Act, Anti-Deficiency Act, and Bona Fide Need Rule.